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Key Messages

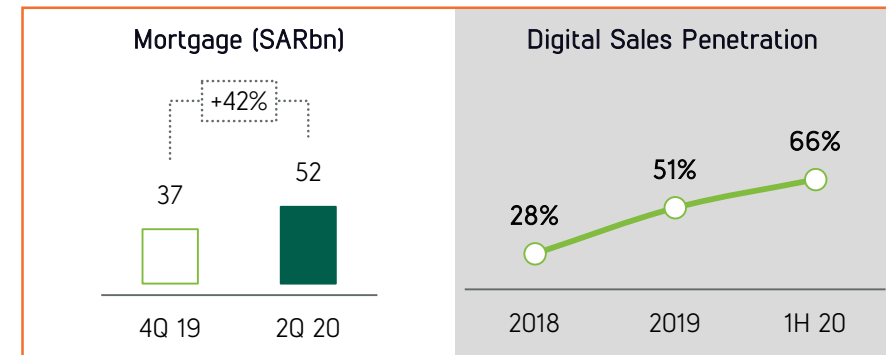
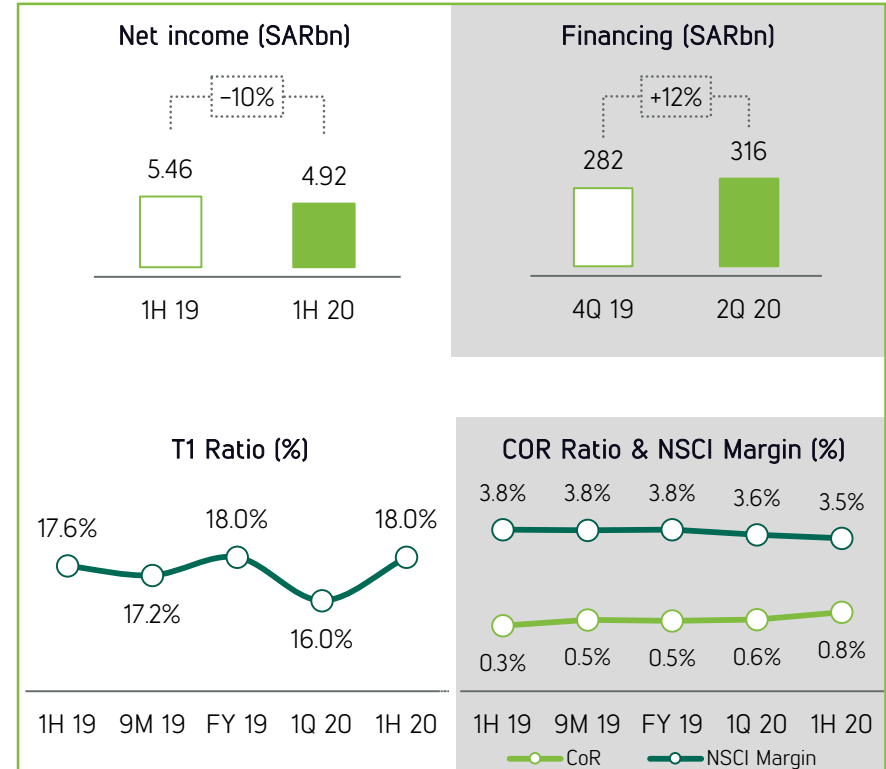
Covid-19 disruptions impact 1H 20 performance

1. NCB has adjusted to the new normal

2. 1H20 performance materially impacted by Covid-19

3. Revision to 2020 financing growth guidance

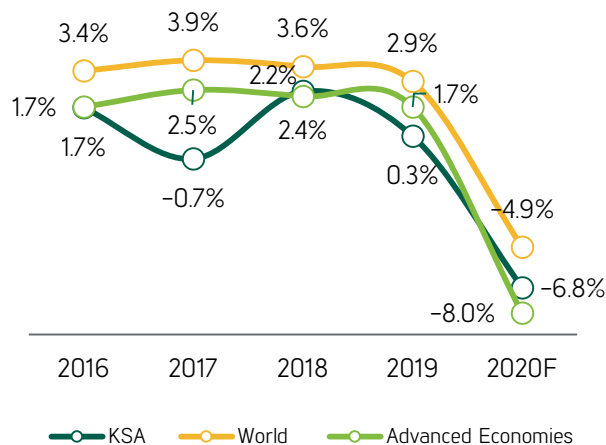
4. 2020 strategy progressing well; operational strength in digital & mortgage



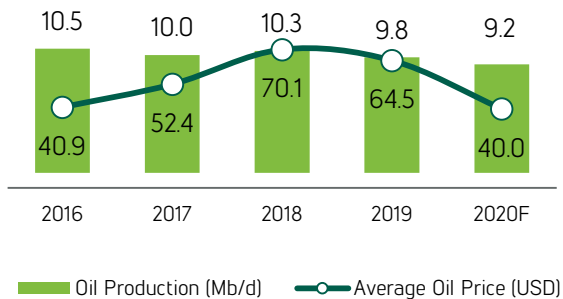
Operating Environment

Banking sector impacted by Covid-19 measures, oil market, interest rates and contraction in GDP

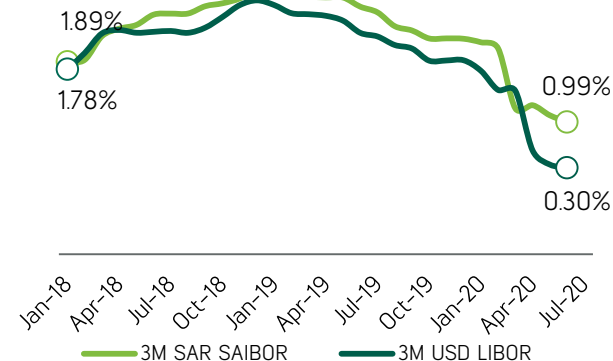
Real GDP Growth



Oil Production



Interbank Rates (%)



Government Response

Key Government Measures

VAT increases to
15%

Government Debt to GDP Ceiling
Up to **50%**

Expenditure Rationalization
Opex & Capex

Healthcare
Containment & Treatment

Key Government Support

> SAR 224bn

Private Sector Support
SAR **70** bn

Healthcare sector support
SAR **47** bn

Deferrals and Exemptions
SAR **43** bn

SDB: SMEs & Families
SAR **12** bn

NCB Response

Compliant with SAMA Measures

SAMA - PSFP SAR 70.3bn

Deferred Payment Program
SAR **50.3** bn

Funding for Lending Program
SAR **13.2** bn

POS & e-commerce Fees
SAR **0.8** bn

Loan Guarantee Program
SAR **6** bn

Serving our Customers







Branches Operational
100%



Digital channel availability
99.7%

Cash availability across ATMs, branches & remittance centers
100%

Digital account opening
87%

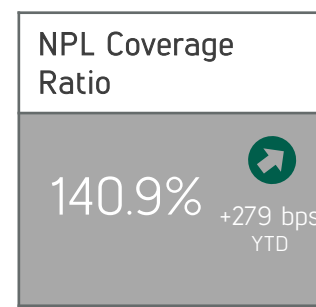
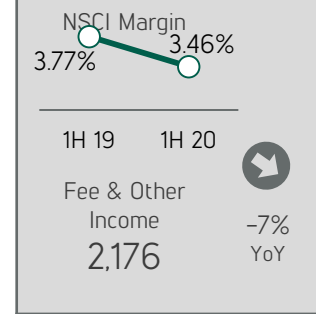
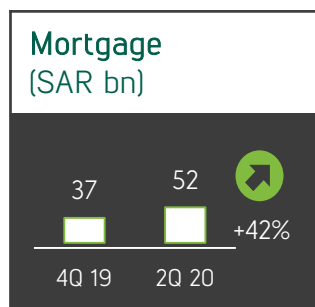
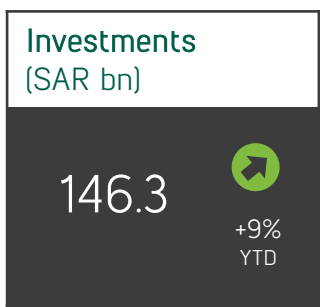
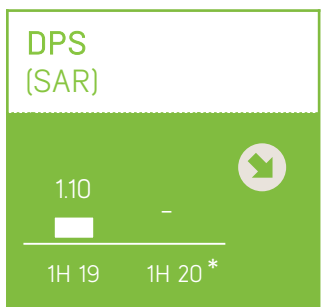
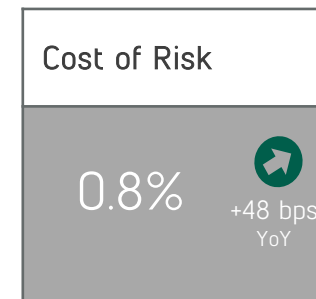
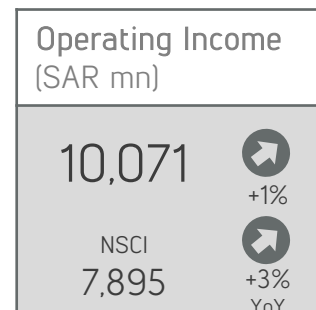
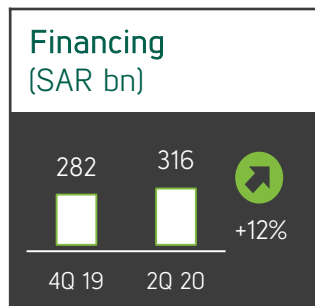
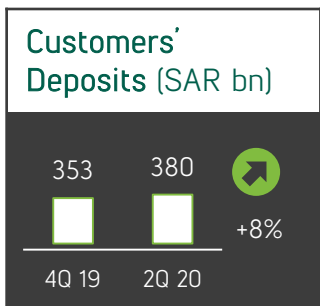
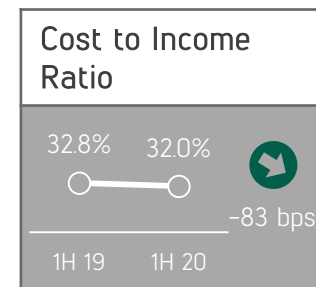
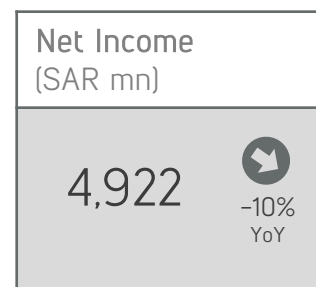
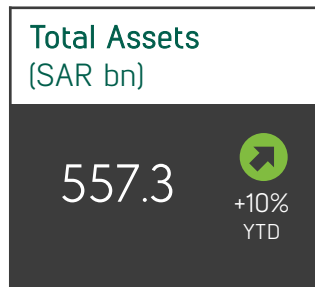
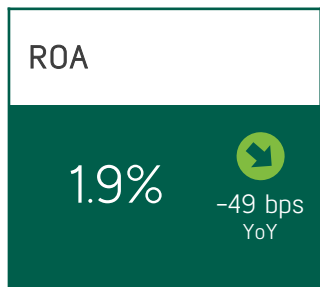
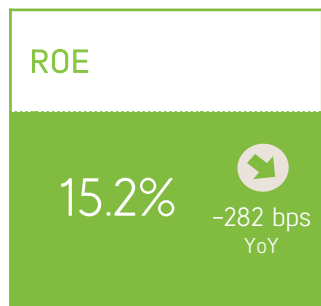
Sources: IMF, Opec, Ministry of Finance, SAMA and Social Development Bank (IMF projections based on June 2020 WEO)

Asset Deployment				Funding	
<p>Retail</p>  <p>Grow Mortgages</p> <ul style="list-style-type: none"> Sales channels Digitization 	<p>Corporate</p>  <p>Improve Returns</p> <ul style="list-style-type: none"> Mega financing SME Transaction banking 	<p>Treasury</p>  <p>Sustain Investment Returns</p> <ul style="list-style-type: none"> Recurring revenues Portfolio liquidity & quality 	<p>Subsidiaries</p>  <p>Grow Value Contribution</p> <ul style="list-style-type: none"> Key business lines Efficiency & productivity 	<p>Current Accounts</p>  <p>Grow Current Accounts</p> <ul style="list-style-type: none"> Digital & physical distribution Cash management Customer coverage models 	<p>Wholesale Funding</p>  <p>Expand Funding Options</p> <ul style="list-style-type: none"> Programs across maturity and seniority spectrums Mix and cost optimization
<p>1H 2020 Update</p> <ul style="list-style-type: none"> +42% Mortgage growth SAR 52bn Mortgage balance 	<ul style="list-style-type: none"> +9% Financing growth Cash Mgmt Coverage up. POS M.S. +1.6ppts 	<ul style="list-style-type: none"> +16% 2Q 2020 NSCI Stable 172% LCR, >85% IG portfolio 	<ul style="list-style-type: none"> TFKB 1H NI +97% (TRY), C/I 40.5% YTD NCBC 1H NI +31% YoY, CI 33% YTD 	<p>1H 2020 Update</p> <ul style="list-style-type: none"> CASA +17% YTD Affluent Banking proposition enhancements 	<ul style="list-style-type: none"> SAR 5bn long-term diversified funding YTD SAR 4.2bn T1 Sukuk issued & SAR 1bn Sukuk redemption

Strategic Enablers	<p> Digital</p> <p>Accelerate digital transformation</p> <ul style="list-style-type: none"> Digital sales Advanced analytics 	<p> Productivity</p> <p>Increase Operational Efficiency</p> <ul style="list-style-type: none"> Lean distribution Robotics & AI
	<p>1H 2020 Update</p> <ul style="list-style-type: none"> Digital Transactors (% of total base): 72.8% Digital Account Opening: 87.2% 	<ul style="list-style-type: none"> NCB 1H20 C/I 31% (NCB Group 32%) 130 bots (+75 YTD) 333 self-service kiosks (+22 YTD)

1H 2020 Financial Highlights

1H 20 performance impacted by Covid-19

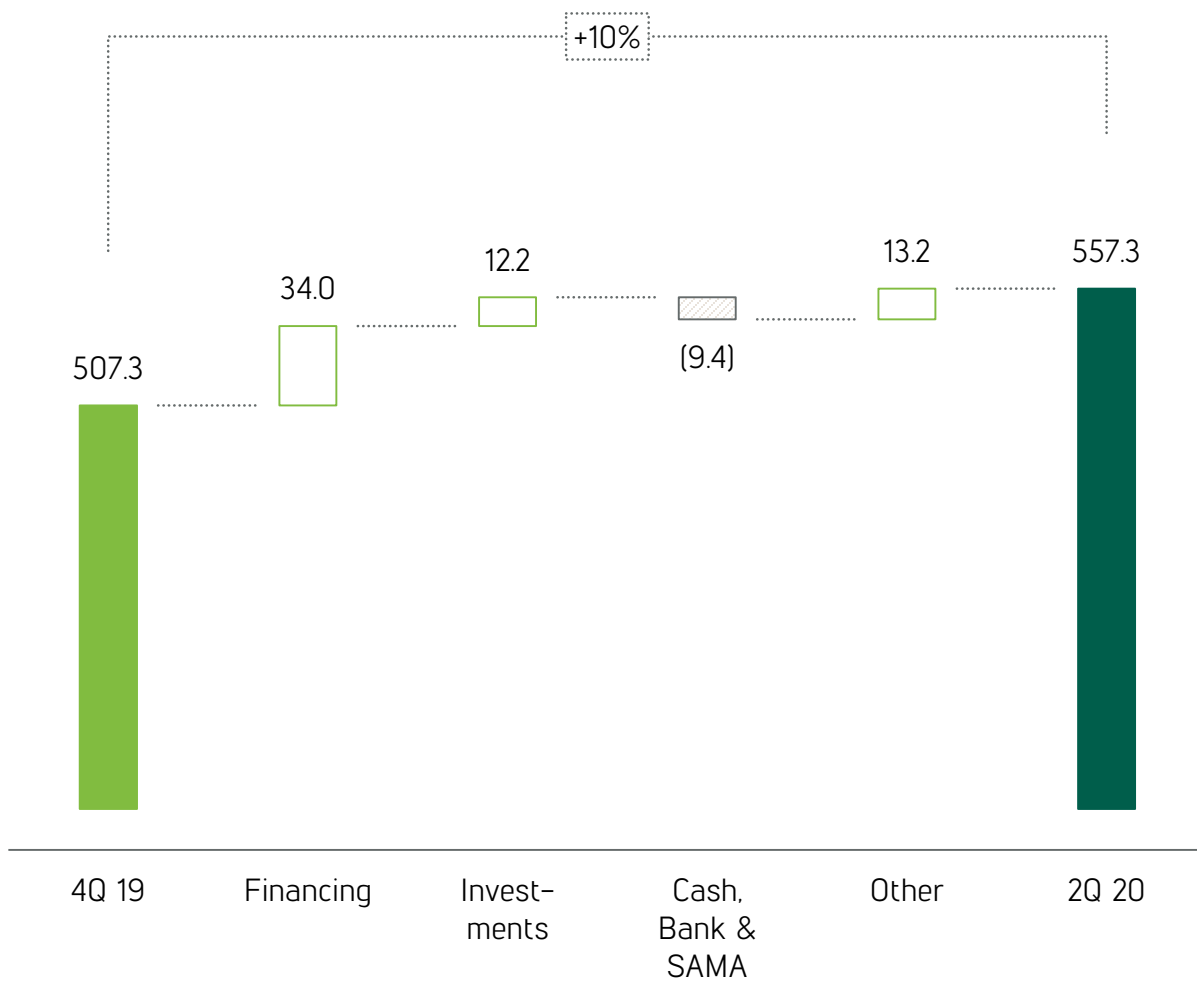


* 1H 2020 Dividend deferred; retaining capital in an uncertain environment and preserving capacity to support lending activities.

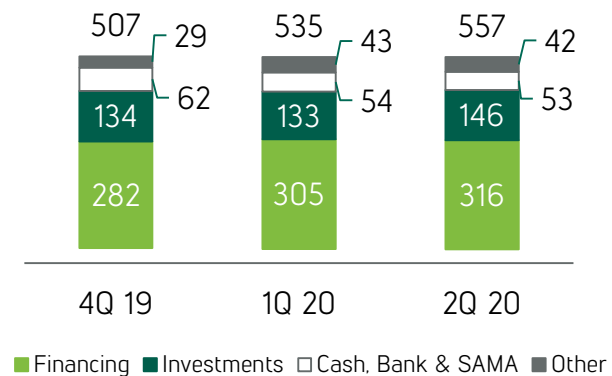
Asset Deployment

Healthy balance sheet growth from financing and investments

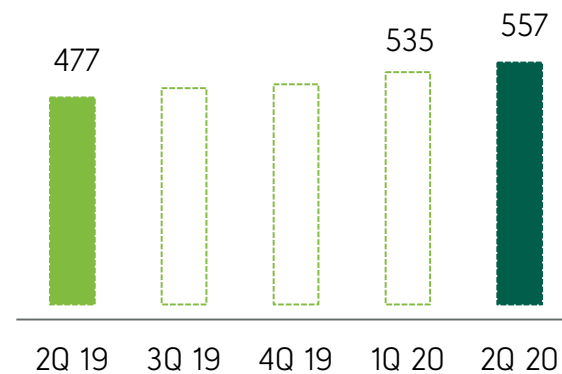
Movement in Total Assets (SARbn)



Total Assets Composition (SARbn)



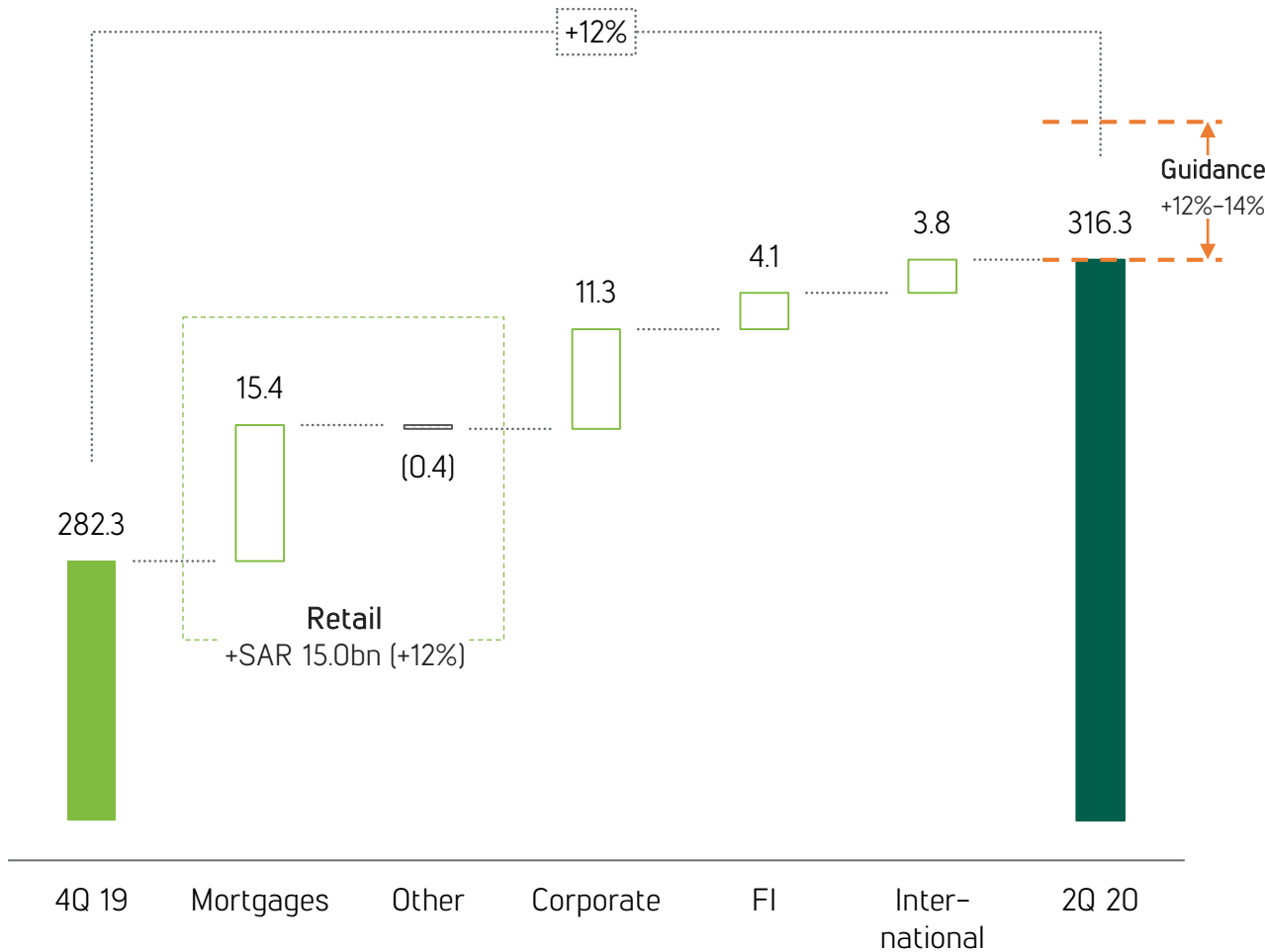
Total Assets Trend (SARbn)



Financing

Financing growth of 12% from strong Retail mortgages, Corporate, FI and International

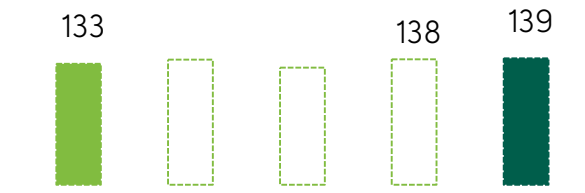
Movement in Financing (SARbn)



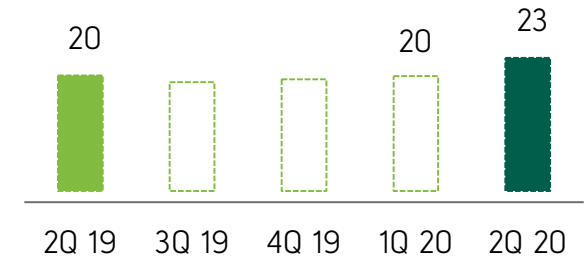
Retail (SARbn)



Corporate (SARbn)



International (SARbn)



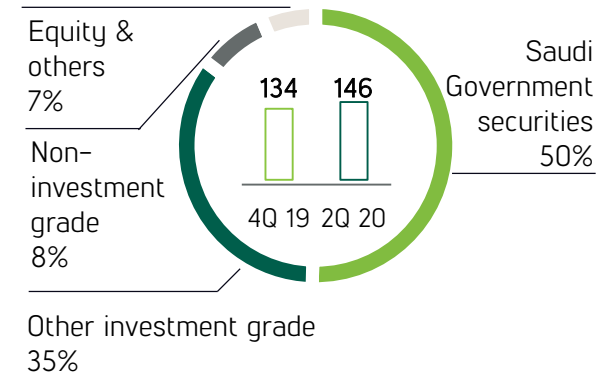
Investments

Investment portfolio increased 9% from continued participation in SGBs and high-quality securities

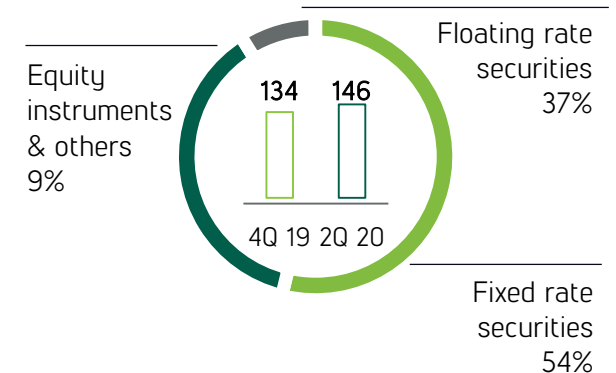
Movement in Investments (SARbn)



Investments by Credit Grade (SARbn)



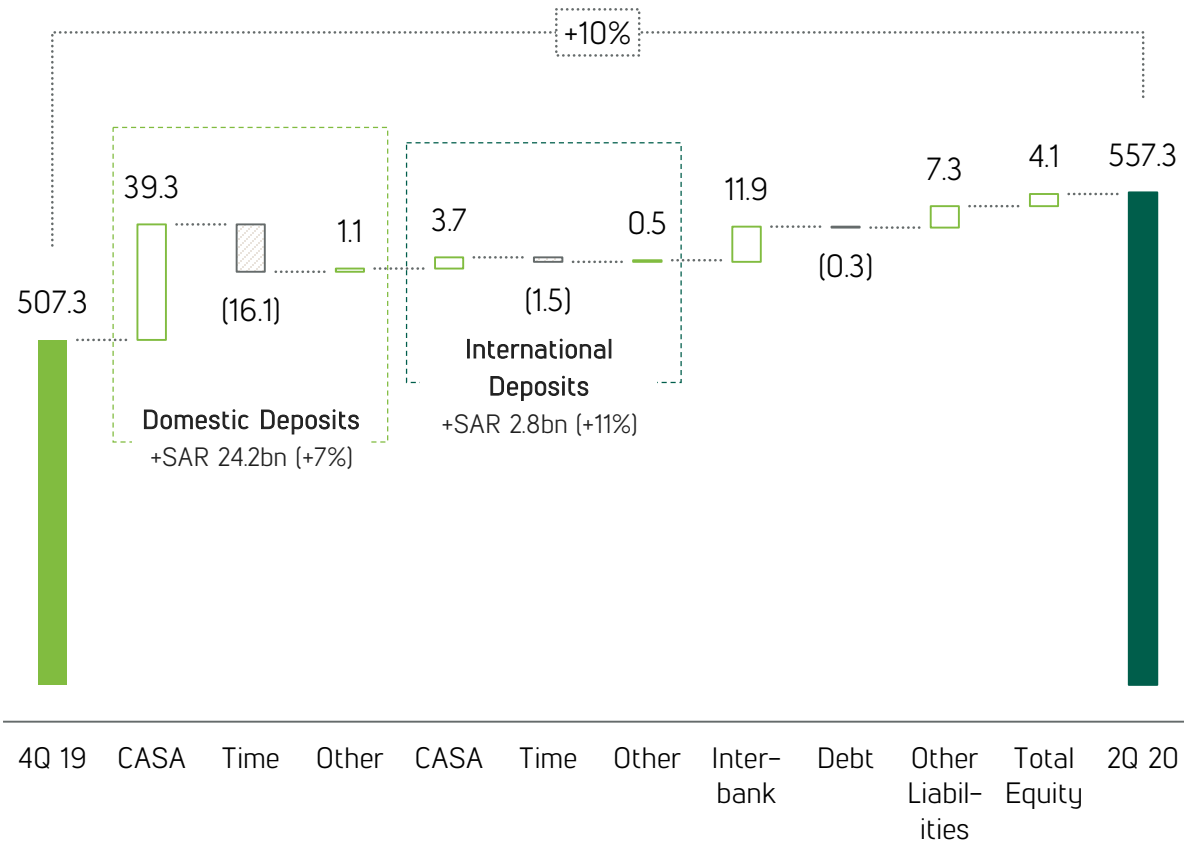
Investments by Type (SARbn)



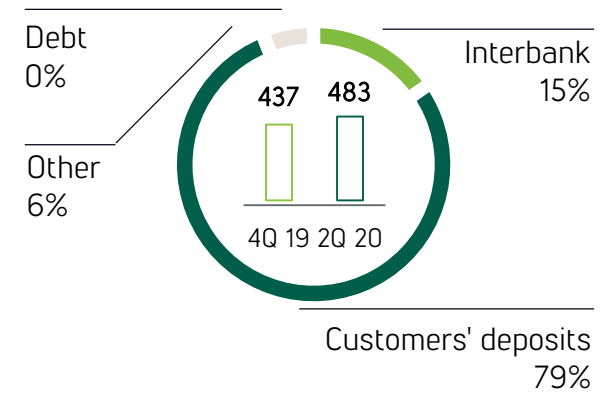
Funding

Balance sheet growth funded by growth in CASA and interbank balances

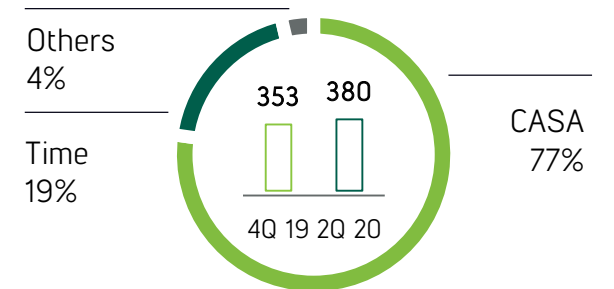
Movement in Funding (SARbn)



Total Liabilities Mix (SARbn)



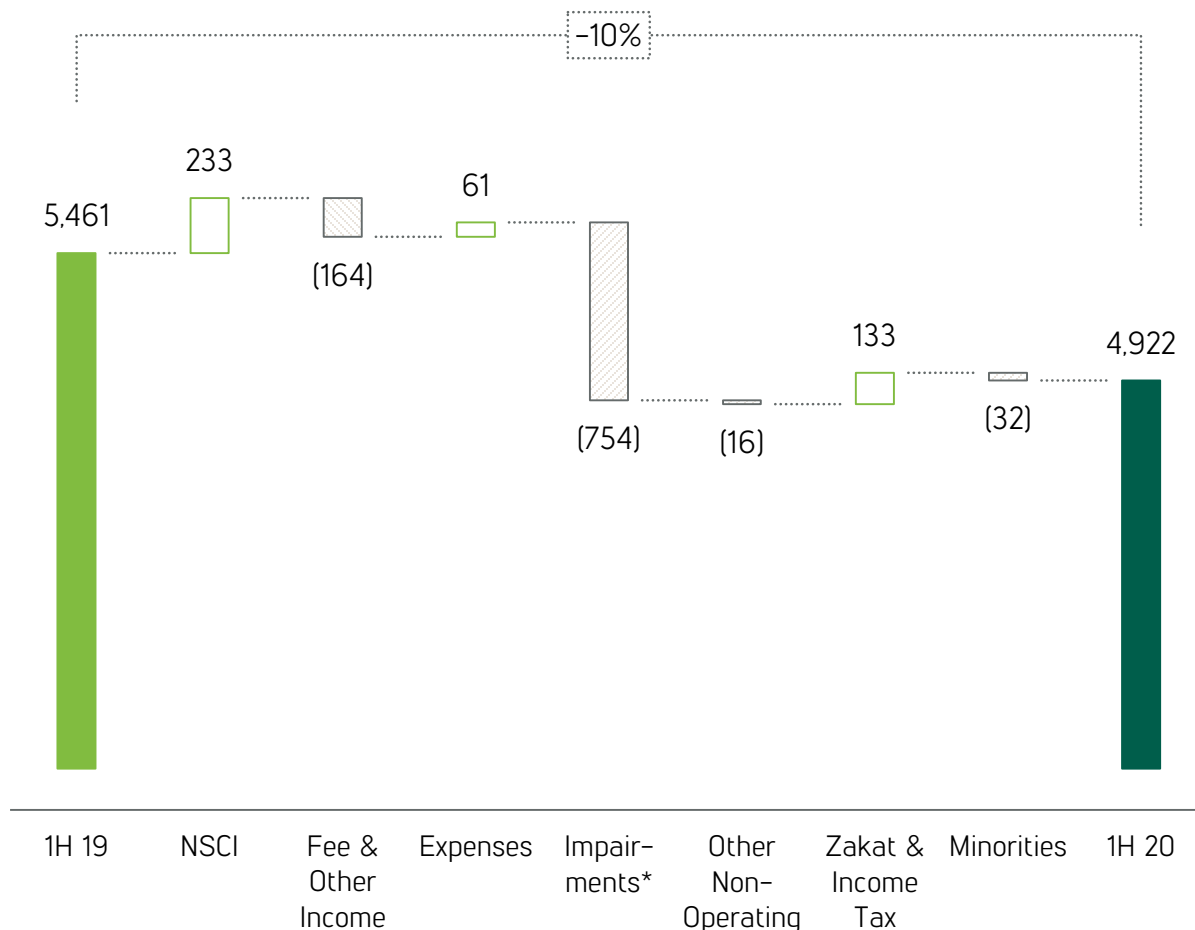
Customers' Deposits Mix (SARbn)



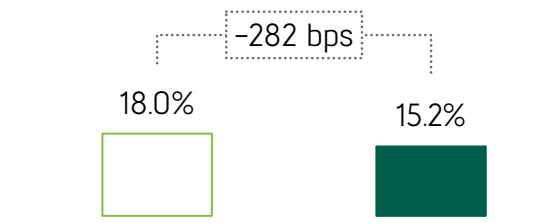
Net Income

Decline in net income due to Covid-19 impact, lower fee income and higher credit cost

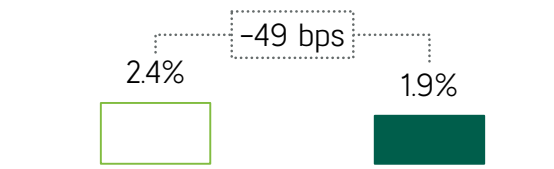
Net Income after Zakat and Income Tax attributed to Equity Holders (SARmn)



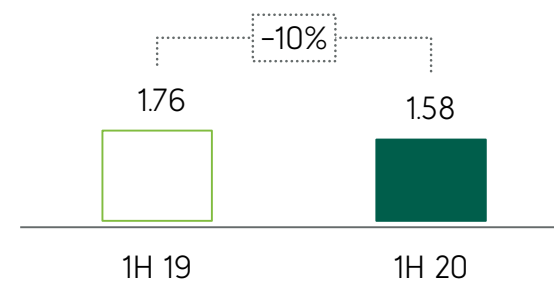
ROE (%)



ROA (%)



EPS (SAR)

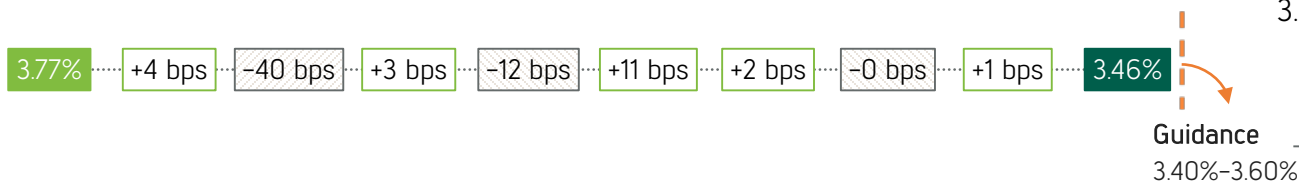


* Impairments include impairment charges for financing and investments

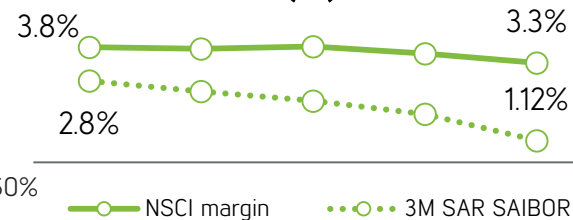
NSCI and Margin

Net special commission income grew 3% YOY;
Margin impacted by lower rate environment

Movement in Net Special Commission Income (SARmn) & NSCI Margin (%)



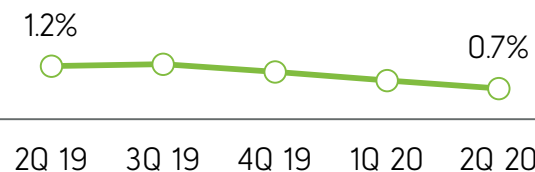
NSCI margin & Avg Interbank Rate (%)



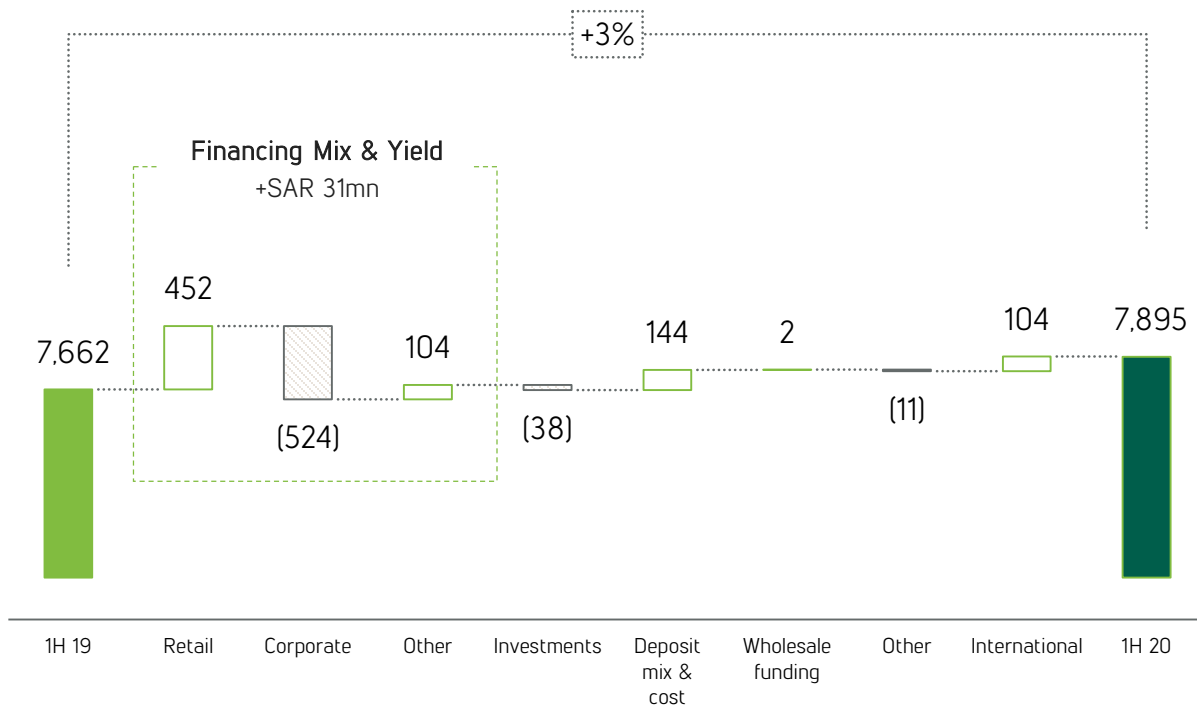
Commission yield (%)



Funding cost (%)



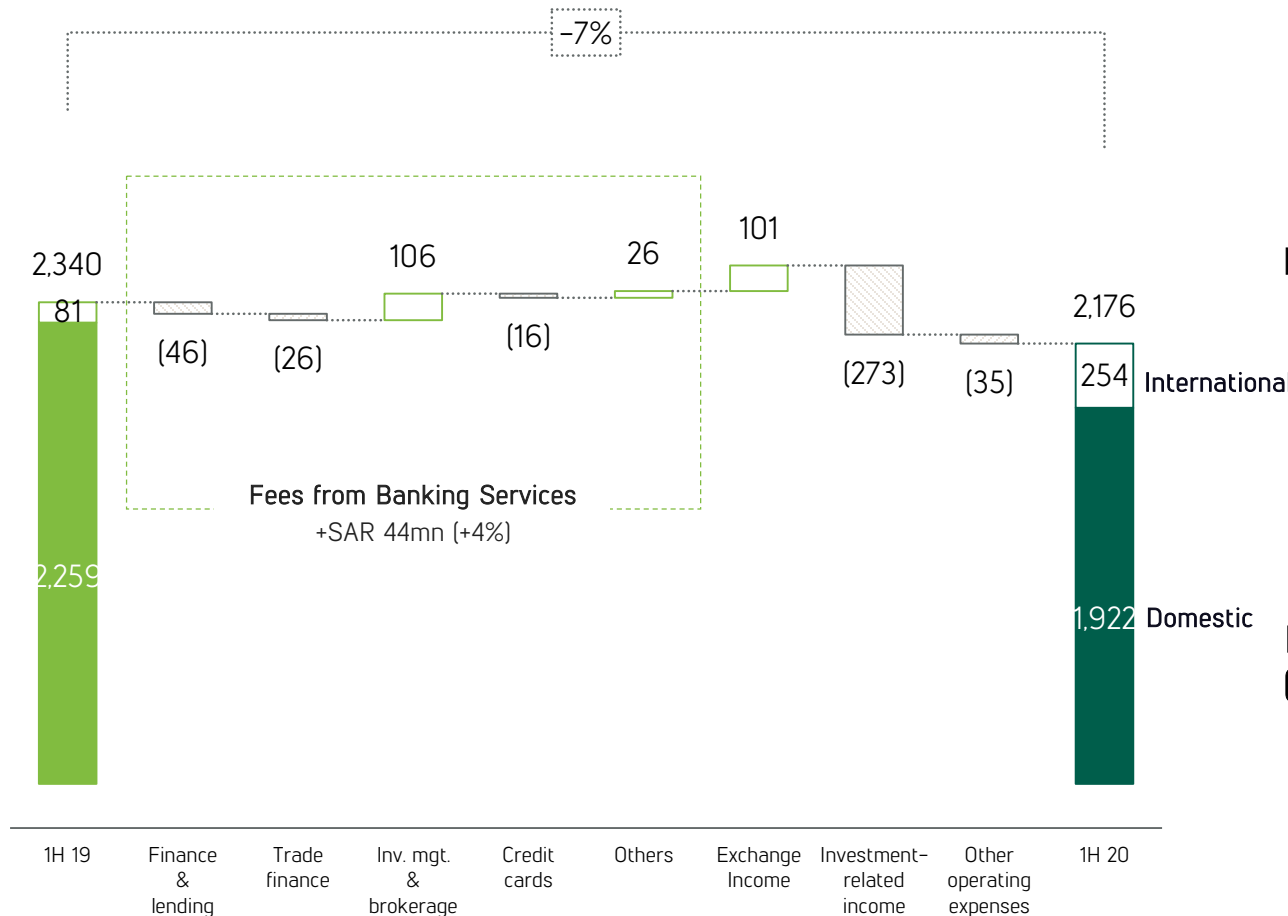
Quarterly Figures



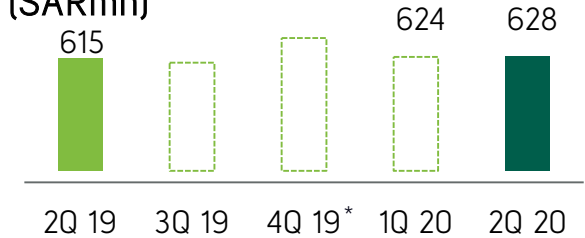
Fee & Other Income

Fee and other income declined due to lower investment related income, fee waivers and higher other operating expenses; partly offset from FX and investment management fees

Fee and Other Income Movement (SARmn)



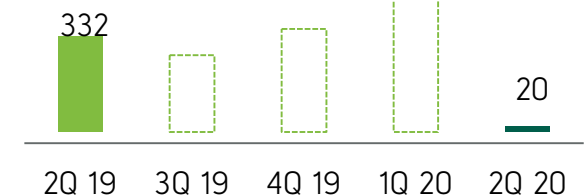
Fee from banking services (SARmn)



Exchange Income (SARmn)



Investment-related Income (SARmn)

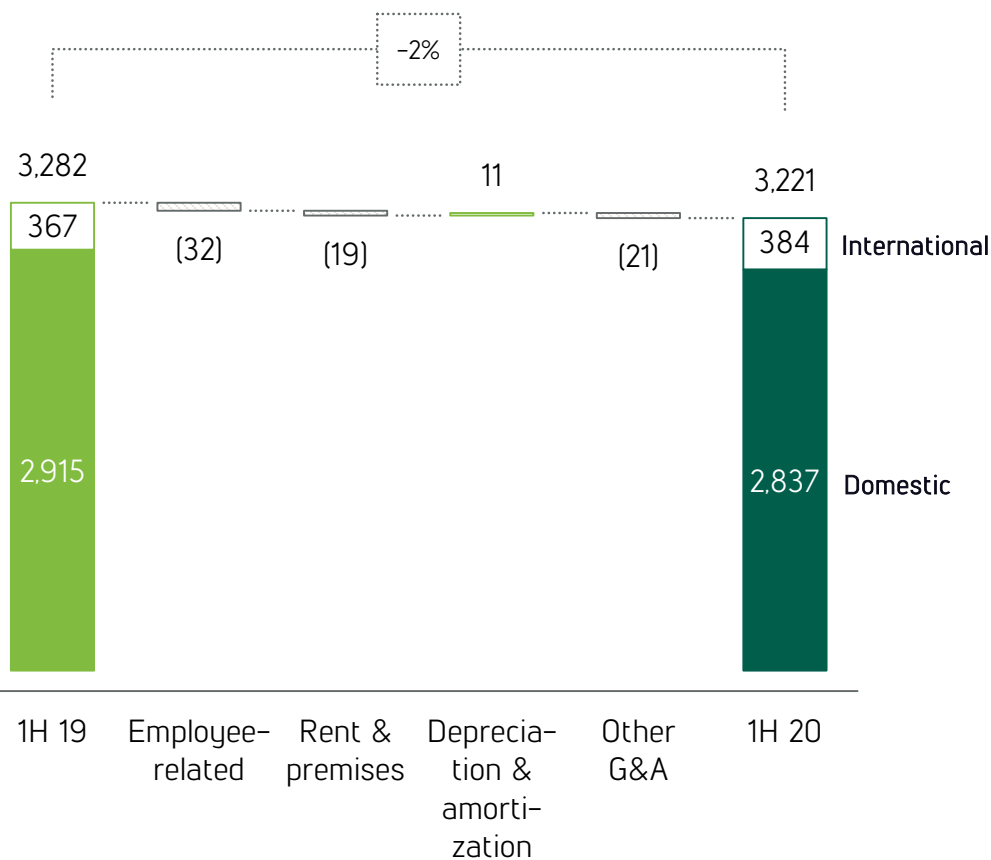


* Includes adjustments for adoption IFRS9/15 relating to fees amortization

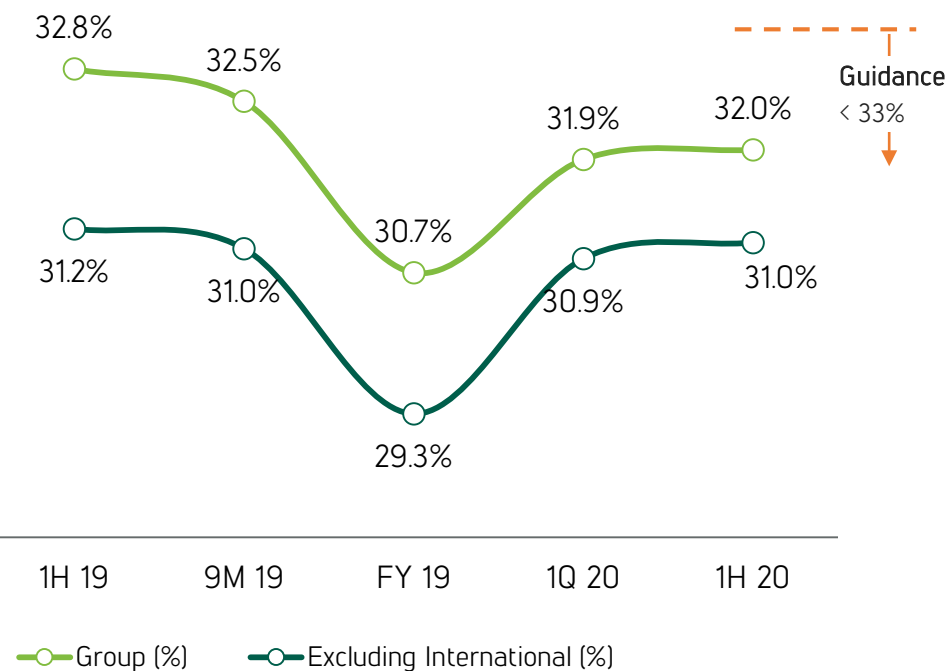
Operating Expenses

Lower operating expenses from decreased employee related expenses and other G&A

1H 20 Operating Expenses Movement (SARmn)



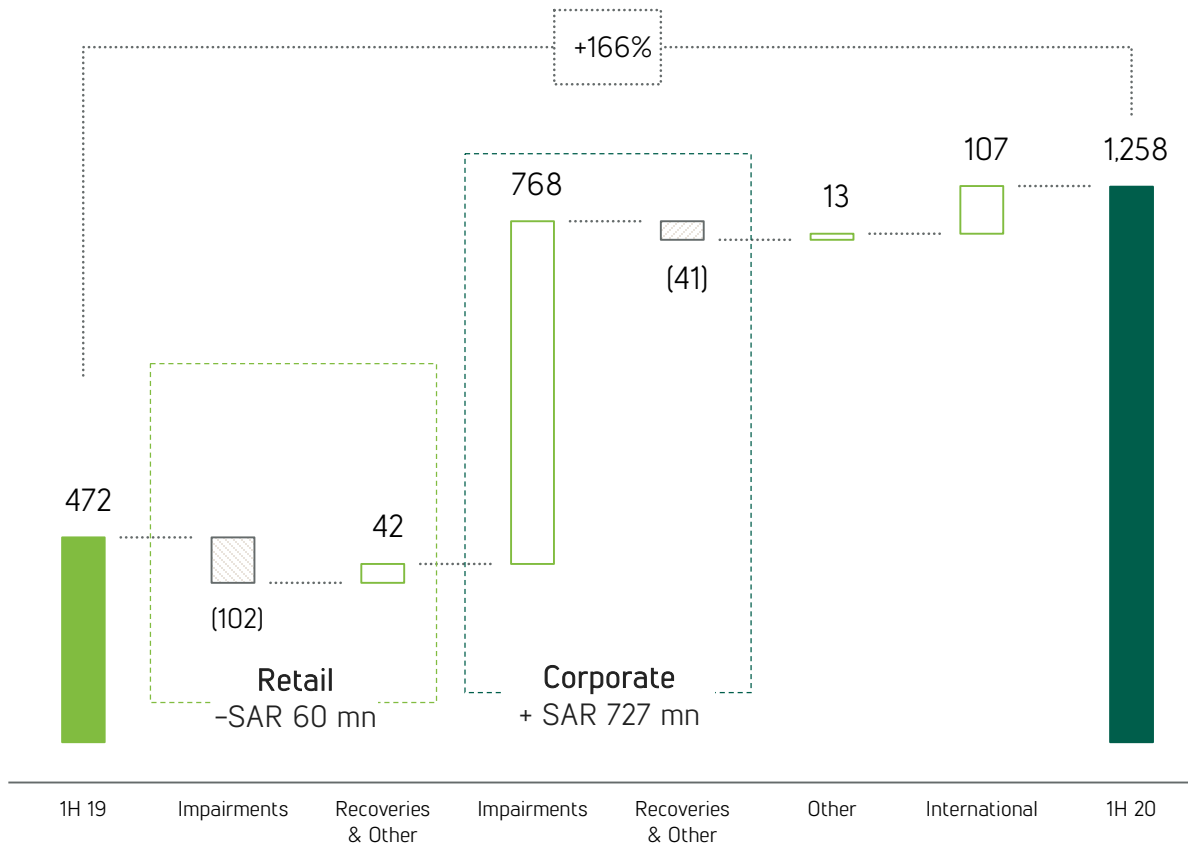
Cost to Income Ratio (YTD %)



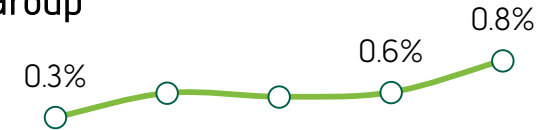
Cost of Risk for Financing

Increase in impairments from Covid-19 related adjustments and impacts

Movement in Impairments (SARmn)



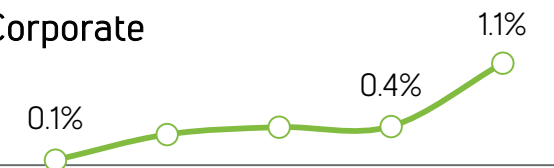
Group



Retail



Corporate



International



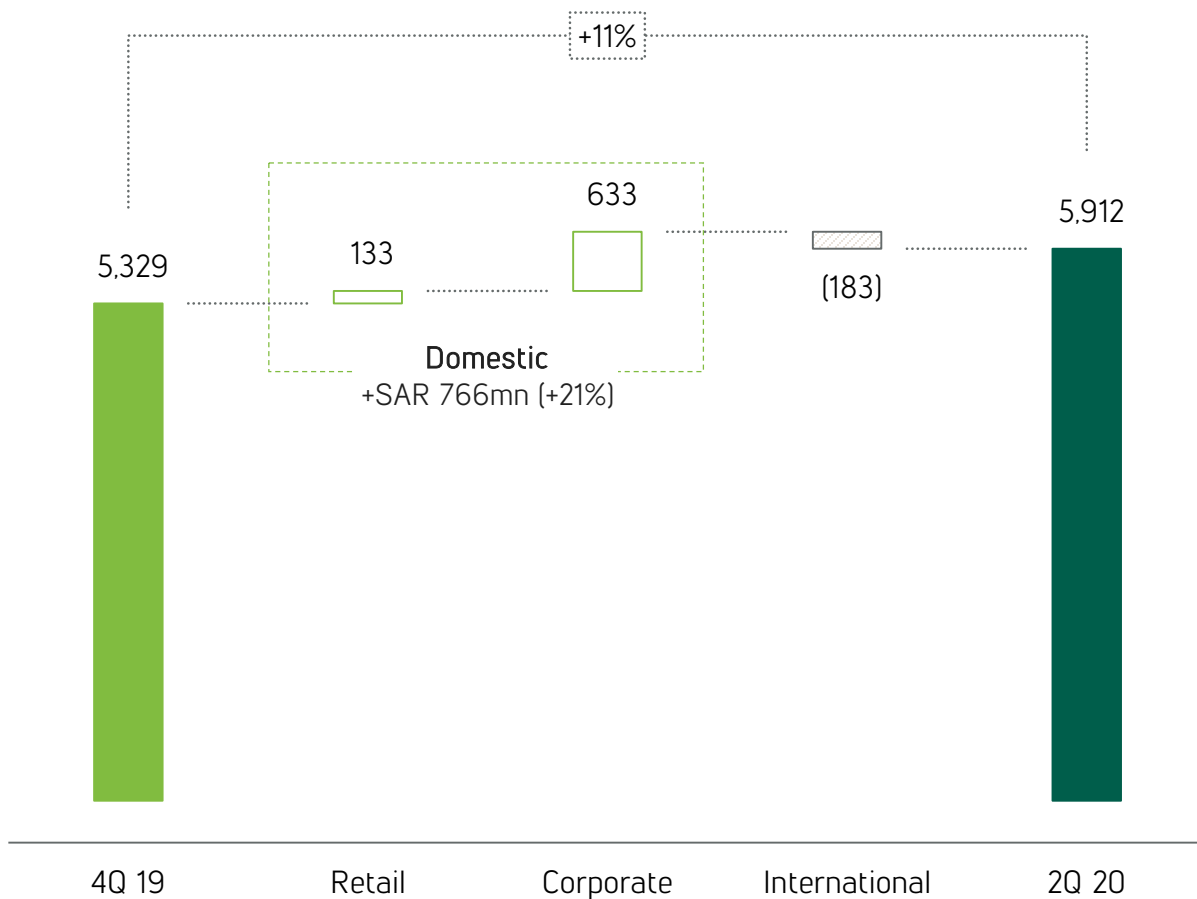
1H 19 9M 19 FY 19 1Q 20 1H 20

CoR (%)

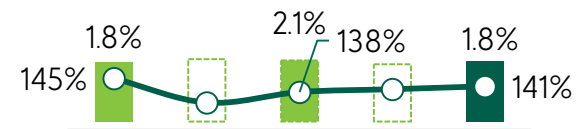
Credit Quality

Credit quality weakened from Covid-19 impact

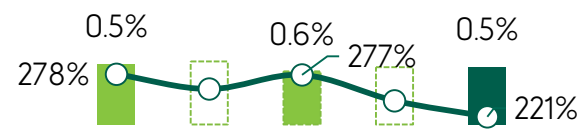
Movement in NPLs (SARmn)



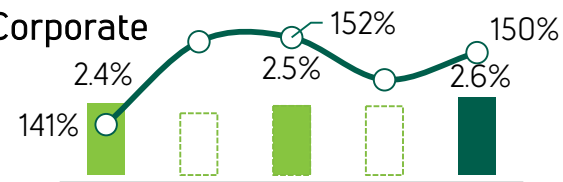
Group



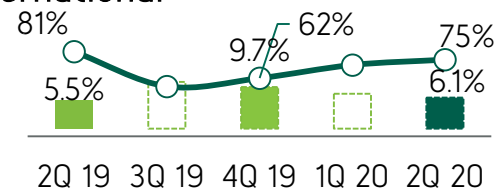
Retail



Corporate



International

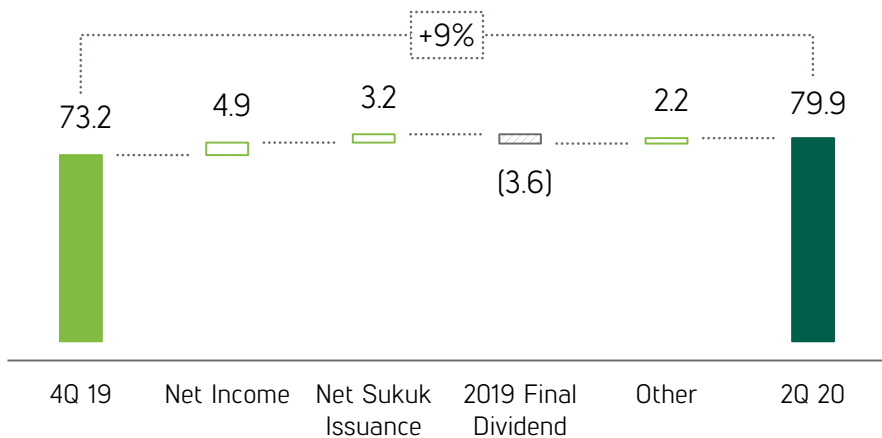


■ NPL Ratio ● NPL Coverage

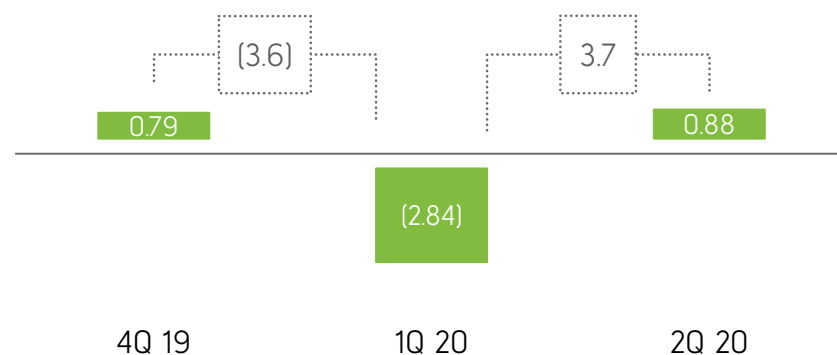
Capital

Capital position comfortably above regulatory minima

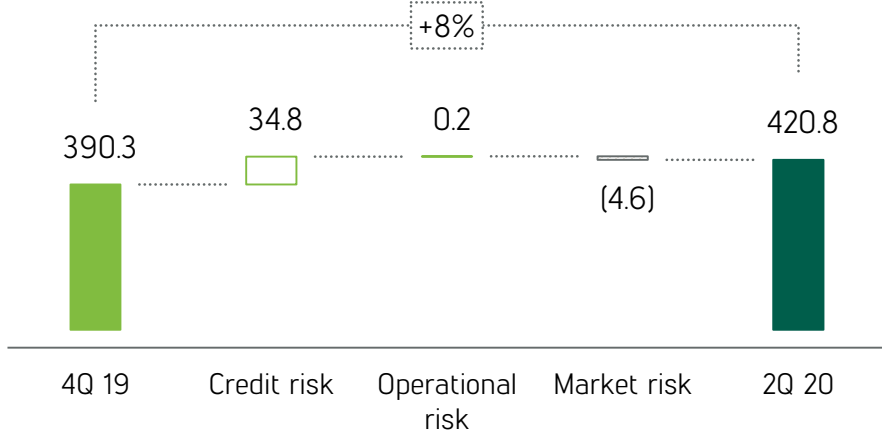
Movement in Total Capital (SARbn)



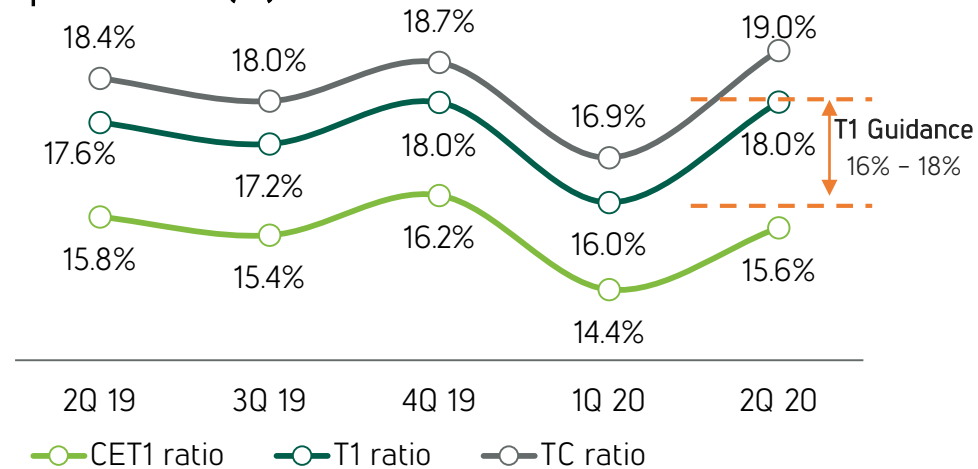
Other Reserves (SARbn)



Movement in RWA (SARbn)



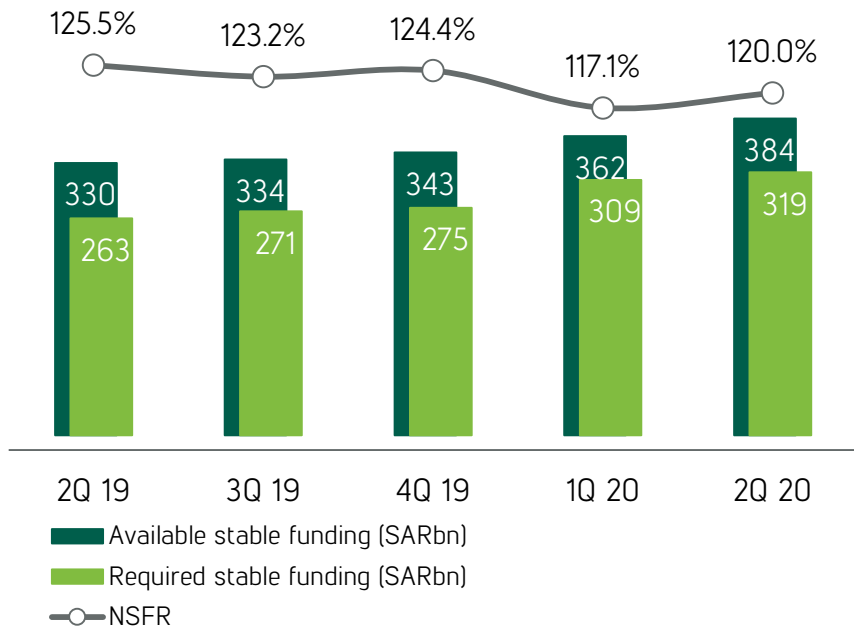
Capital Ratios (%)



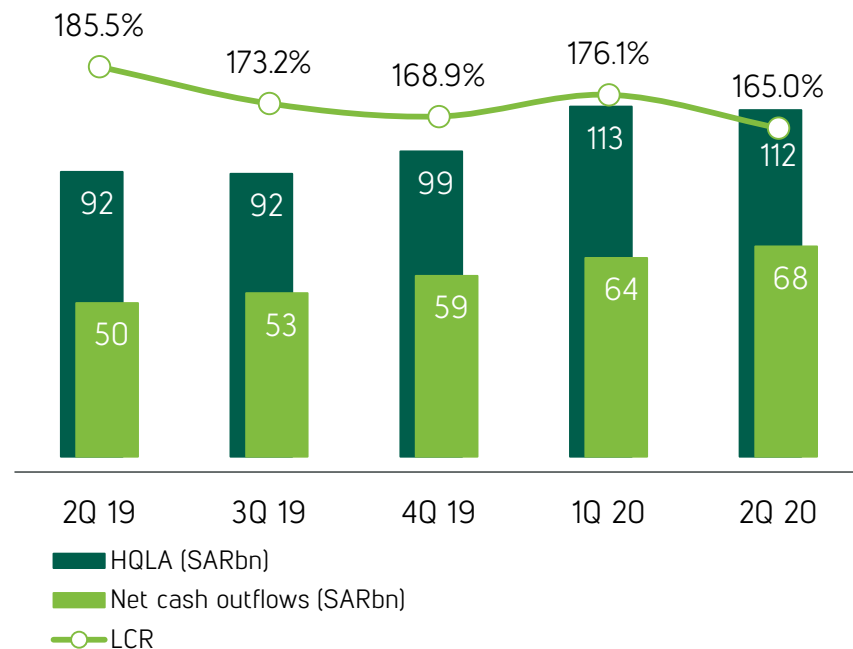
Liquidity

Strong and stable liquidity profile maintained

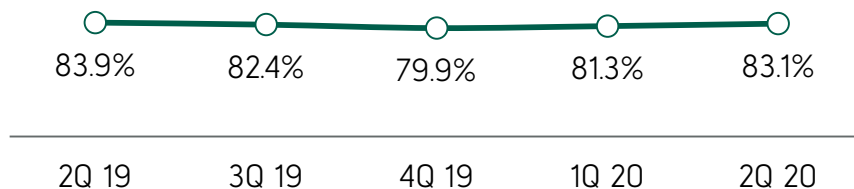
NSFR Ratio (%)



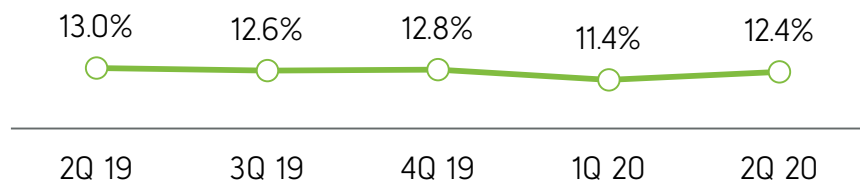
LCR Ratio (%)



LDR Ratio* (%)



Basel III Leverage Ratio (%)



* Headline ratio, which does not equate to SAMA regulatory LDR ratio

2020 Guidance



Macro-Economic Outlook

	2020 Original Outlook	2020 Expected Outlook
Oil Price	USD 60 / bbl	USD 40 / bbl
US Fed Rates	Stable	Stable rest of 2020
GDP Growth	Real GDP 2.3%	Real GDP -6.8%
Fiscal Balance	Deficit 6.4% of GDP	Deficit 11.4% of GDP
Inflation	2.0%	0.9%

Macroeconomic Indicator Sources: IMF, Opec (June 2020)

Financing guidance revised upwards;
Possibility of varied outcomes persists



NCB Financial Guidance

	FY 2019 Reported	2Q 2020 Reported	FY 2020 Guidance	FY 2020 Outlook
Financing Growth	+6.5%	+12%	+8% - 10%	Revised +12%-14%
NSCI Margin	3.77%	3.46%	3.40% - 3.60%	Within Guidance
Cost to Income	30.7%	32.0%	Below 33%	Within Guidance
Cost of Risk	0.51%	0.82%	0.8% - 1.0%	Within Guidance
Tier 1 CAR	18.0%	18.0%	16% - 18%	Within Guidance



Q&A SESSION

2Q 2020 Results



ADDITIONAL INFORMATION

2Q 2020 Results



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